Navy/Marine Corps Logistics Integration
<table>
<thead>
<tr>
<th>Time</th>
<th>Topic</th>
<th>Speaker</th>
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<tbody>
<tr>
<td>1300 – 1310</td>
<td>Welcoming Remarks And Administrative Items</td>
<td>CAPT Barber</td>
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<tr>
<td>1310 – 1330</td>
<td>Kick Off ....Expectations</td>
<td>RDML Thompson/BGen Usher</td>
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<tr>
<td>1330 – 1415</td>
<td>NLI Process, Time Line, Areas of Mutual Concern, Roles And</td>
<td>CAPT Barber/Col Nixon</td>
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<td>Responsibilities</td>
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<td>1415 – 1430</td>
<td>Break</td>
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<tr>
<td>1430 - 1530</td>
<td>Initial Agenda Topics Review</td>
<td>CDR Polowczyk/Mr. Linkowitz</td>
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<td>1530 – 1600</td>
<td>Identification And Prioritization Of Future Agenda Items</td>
<td>CAPT Barber/Col Nixon</td>
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<tr>
<td>1600 – 1615</td>
<td>Session Wrap Up and Action Item Review.</td>
<td>Col Nixon</td>
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</table>
Sea Shield
Projecting Defense...
Assured access, sea-based homeland

Sea Strike
Projecting Offense...
Agile, sustainable, precise,

FORCEnet

Sea Trial

Sea Warrior

Sea Enterprise

Sea Basing
Projecting Sovereignty...
Worldwide access, secure, adaptable

CNO’ Leadership Guidance for 2003

Sea Basing......“Develop a plan to integrate USN-USMC logistics, command and control, and intelligence organizations.”
“...Future Marine Corps operational concepts, contained in Expeditionary Maneuver Warfare (EMW), will depend a great deal on the use of Naval Logistics. A cornerstone of our use will be with the emerging Naval Sea-Base concept....”

I&L and N4 TOR on Naval Logistics Integration
Signed - July 2003

Aug 2001
NLI Process, Areas of Mutual Concern, Time Line, & Roles and Responsibilities
Develop a plan to integrate USN-USMC logistics, command and control, and intelligence organizations."

**Actions**

TOR signed by VADM Moore, Deputy Chief of Naval Operations (Fleet Readiness & Logistics) and LtGen Kelly, Deputy Commandant for Installations & Logistics

- Establishes a basis for Navy and Marine Corps Logistics Integration.
- Forms a NLI working group - Co-chaired by RDML Thompson (OPNAV N41) and BGEN Usher (HQMC/LP)
Areas of Mutual Concern

• Logistics Systems, Enterprise Resource Planning (ERP), & Inventory Management
• Logistic Policies, Procedures, and Doctrine
• Common Logistics Support Organizations/Instalations
• Training and Education
• Naval Distribution
• Common Intermodal Naval Packaging
• Naval Engineers
• Science & Technology and Experimentation
• Automatic Identification Technology (AIT)
• Logistics Transformation Initiatives
NLI Organization

NLI Executive Group

• OPNAV N41
• HQMC/LP
• NAVSUP
• COMARLOGCOM
• COMARCORSYSCOM
• CFFC N41
• DASN Logistics (as required)

O-6 Level Senior Board

• OPNAV N412
• HQMC/LPV
• NAVSUP 42
• MARCORLOGCOM
• MARCORSYSCOM
• CFFC N413
• MARFORLANT/G-4
• MARFORPAC/G-4
• NOLSC XO
• HQMC/LF
• CNI N00B
• Deputy DASN Logistics
NLI Process

- **Senior Board Responsibilities**
  - Pick topics, sets priorities, assign champions (Blue/Green) and monitor initiatives.
  - Topics must show at least one of these qualities: improve warfighter capabilities, increase in readiness, reduction in work load, be a best business practice, produce savings or be a prerequisite for sea basing.
  - Quarterly meetings with virtual board meetings as required thru a NLI portal on the OPNAV N4 web page
    ```
    https://ucso1.hq.navy.mil/opnav/webbas01.nsf/(vwWebPage)/webbase.htm?
    ```
    - **NLI link on N4 web page will host issues/briefs**
    - **Goal is to limit meetings to decision points not reviews**

**NLI Process**

- **Blue/Green champion responsibilities:**
  - Vet issues across services and NLI senior board
  - Develop integration plan and NLI brief
    - Briefs to include issue, recommended solution, integration plan, savings (USN/USMC), challenges, capital required (USN/USMC), degree of Naval logistics integration achieved and metrics to measure progress for specific integration initiative
    - Working on a standard briefing template

- **Executive Group:**
  - Finalized issues will be presented to NLI executive group for approval.
    - Briefed by the champions.
  - Quarterly meetings
  - Approved issues and implementation plans are forwarded to OPNAV N4 and DC, I&L for formal acceptance.
Initial Time Line

**Near Term**
- 2 October Senior Board meeting
- 2 October thru 23 OCT: Champions formulate integration briefs/distribute for comments to Senior Board who approve briefs prior to NLI Executive group.
- 23 October proposed first NLI Executive Group meeting

**Long Term**
- Quarterly meetings to monitor progress and work issues

- Robust initial agenda with an aggressive schedule
- Communication thru virtual meetings will be the key

<table>
<thead>
<tr>
<th>Sunday</th>
<th>Monday</th>
<th>Tuesday</th>
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October 2003
Progress Scorecard

• Working to assign a CNA study to map level of current integration
  - Build alignment matrix baseline

• Goal will be to map how each approved integration issue moves Navy and Marine Corps logistics into alignment.

- For example:

<table>
<thead>
<tr>
<th>Logistics Policies</th>
<th>Current</th>
<th>After NLI</th>
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</thead>
<tbody>
<tr>
<td>Subarea:</td>
<td></td>
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<tr>
<td>Afloat MEU support for Class IX</td>
<td>Not aligned</td>
<td>Not aligned</td>
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<tr>
<td>Logistics Procedures</td>
<td></td>
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<tr>
<td>Subarea:</td>
<td></td>
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<tr>
<td>Expediting process</td>
<td>Separate organization</td>
<td>Separate organizations</td>
</tr>
</tbody>
</table>
Long Term Goal...

Make Naval Logistics

...More Naval!
Break
# Integration Agenda Template

<table>
<thead>
<tr>
<th>ISSUE DESCRIPTION</th>
<th>CHALLENGES</th>
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</table>
| **Topic:** Provide a brief issue description | **Provide any current challenges to implantation to include:**  
  - Organizational changes  
  - Capital required  
  - Policy changes required |
| **Proposed Champions:** Provide suggested Navy/USMC organizations that will lead integration effort | |

<table>
<thead>
<tr>
<th>BENEFITS</th>
<th>POTENTIAL INTERGRATION PLAN</th>
</tr>
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</table>
| Issue must contain at least one of these qualities:  
  - Improve war fighter capabilities  
  - Increase readiness  
  - Reduce workload  
  - Be a best business practice  
  - Be a prerequisite for Seabasing  
  - Produce savings | Organizations effected:  
Proposed integration time line:  
Proposed metrics for the topic:  
Expected alignment achieved: |
## POM 06 Initiatives

<table>
<thead>
<tr>
<th>ISSUE DESCRIPTION</th>
<th>CHALLENGES</th>
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</table>
| **POM 06**: The senior member board will explore Naval Logistics Integration initiatives that will result in savings that can be harvested in POM 06 in support of *Sea Enterprise*. | • Harvesting savings across the Blue/Green funding split  
• Short time frame for identification and implementation of POM 06 integration issues |

**Proposed Champions:** HQMC/LS/LR and OPNAV N41

## Benefits

- Identification of integration issues that produce savings will help the Naval Services recapitalization efforts

## Potential Integration Plan

**Organizations effected:** Naval Service wide

**Proposed integration timeline:** Identification and stratification of issues NLT Dec 03

**Proposed metrics for the topic:** Savings applied to Sea basing

**Expected alignment achieved:** Should achieve alignment in many areas of mutual concern contained in the TOR.
**Afloat MEU Support**

**ISSUE DESCRIPTION**

Afloat MEU support: Issue will look to integrate Afloat MEU support for consumables and repairables into current Navy afloat supply support. The topic will explore L and A class ships stocking material to support embarked USMC ground units.

**Proposed Champions:** NOLSC and HQMC/LPC

**CHALLENGES**

- The initiative will require capital to procure material for onboard stocks
- The initiative will require changes in USMC/Navy afloat procedures
- Afloat systems may not currently be able to record the financial transactions between blue/green

**BENEFITS**

- Providing USMC consumables and repairable material requirements from afloat stocks will improve deployed ground USMC readiness and reduce USMC customer wait time while deployed.

**POTENTIAL INTEGRATION PLAN**

**Organizations effected:** None  
**Proposed integration time line:** Propose a pilot be conducted on next deploying ESG. Effort will take lead time to implement  
**Proposed metrics for the topic:** Measure USMC ACWT and other deployed USMC readiness rates.  
**Expected alignment achieved:** The issue will bring deployed USMC/Navy afloat supply support into alignment.
**Common Expediting Cells**

- **ISSUE DESCRIPTION**
  - Common Expediting Cells: Look to integrate expediting cells into one combined Navy/USMC cell vice separate offices, people, functions
  
  - Proposed Champions: CFFC and MARCORLOGCOM

- **CHALLENGES**
  - Requires change in organizational structure for both Navy and USMC organizations
  - Requires change in procedures
  - May require shifting of billets and or transfer of funding between blue/green commands

- **BENEFITS**
  - Initiative should produce savings by eliminating redundant capabilities on both Navy and USMC staffs.
  - Initiative should increase deployed readiness thru better expediting

- **POTENTIAL INTEGRATION PLAN**
  - Organizations effected: CTF, CFFC, MFL, MFP, MCSC MCLC, TYCOMS, FISC’s,
  - Proposed integration time line:
  - Proposed metrics for the topic: Measure USMC ACWT and other deployed USMC readiness rates.
  - Expected alignment achieved: The issue will bring USMC/Navy organizations into alignment
# AIT Integration

<table>
<thead>
<tr>
<th>ISSUE DESCRIPTION</th>
<th>CHALLENGES</th>
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<tbody>
<tr>
<td>AIT Integration: AIT policy and execution must be integrated in a standard approach to maximize productivity and minimize logistics costs across DoN. The Naval Logistics Automatic Identification Technology (AIT) Integration Group was formed in May 03 to develop and refine Navy- Marine Corps AIT integration strategy. Efforts include AIT integration issues associated with Sea Basing, current and future AIT policy, and programatics. Proposed Champions: OPNAV N413 and HQMC (LPV).</td>
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<tr>
<td>• Data standardization and other technology issues. Ongoing...</td>
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<tr>
<td>• Potentially significant investment. Centrally fund or not?</td>
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<td>• Standardize logistics processes. Specifically address potential changes in USMC/Navy afloat and deployment procedures.</td>
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<td>• RFID Policy execution.</td>
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<thead>
<tr>
<th>BENEFITS</th>
<th>POTENTIAL INTEGRATION PLAN</th>
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<tbody>
<tr>
<td>• Issue will adopt best business practice that will streamline AIT efforts</td>
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<td>• Integration of AIT may lead to savings</td>
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<tr>
<td>Organizations effected: DoN-wide</td>
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<tr>
<td>Proposed integration time line: The Naval Logistics Automatic Identification Technology (AIT) Integration Group est. May 03. Regular meetings held approximately quarterly. SECNAVINST 5230 formally defines integration roles and is in chop now (est. completion 11/03).</td>
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<tr>
<td>Expected alignment achieved: Broad-reaching alignment in AIT investment and execution, including how AIS tools support USN- USMC</td>
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</table>
Operational Logistic Support Agencies

### Use of Operational logistic support agencies such as CTF:
The issue will explore the ability to incorporate aspects of USMC support into CTF functions.
(53/63/73)

**Proposed Champions:**
CFFC/MARCORLOGCOM

### CHALLENGES

- Requires change in organizational structure for both Navy and USMC organizations
- Requires change in procedures
- May require shifting of billets and or transfer of funding between blue/green commands
- Will take time to implement

### BENEFITS

- Initiative should produce savings by eliminating redundant capabilities on both Navy and USMC staffs for afloat operations.
- Initiative should increase deployed readiness thru better expediting and visibility of material movements into the AOR

### POTENTIAL INTEGRATION PLAN

**Organizations effected:** CTF 53/63/73

**Proposed integration time line:**
- Short term effort may be able to track some material, but long term effort will be to integrate the staff's

**Proposed metrics for the topic:**
- Measure increase in USMC/Fleet readiness, ACWT, and other material movement indicators

**Expected alignment achieved:** Brings deployed forces support into closer alignment
USMC ATAC policies and procedures: The issue will explore the possibility of incorporating the use of ATAC for both Navy and Marine retrograde.

Proposed Champions:
NAVSUP/MARCORLOGCOM

### CHALLENGES

- Requires change in policy and procedures from USMC commands
- May require additional resources on the blue side

### BENEFITS

- The integration effort may lead to increase readiness/material availability
- The issue is integrating a potential best business
- The issue may identify some savings in spares.

### POTENTIAL INTEGRATION PLAN

- Organizations effected: ATAC/USMC deployed commands
- Proposed integration time line: Short term conduct a pilot on a USMC ground unit to test ability to use ATAC
- Proposed metrics for the topic: Reduction in carcass charges and BK documents
- Expected alignment achieved:
## Seabee Material Support

**Integration of class IV material support to deployed Seabee battalions:** Issue will explore the integration of Class IV construction and barrier material procurement and attainment support to deployed Seabees while they are attached to Marine Corps units. The effort will look to optimize and streamline the deployed support for the attainment of Class IV material.

### Benefits

- Proposed effort will improve war fighter capabilities by providing better access to construction materials.

### Challenges

- Implementation may require significant Marine Corps organizational changes to MEF and NCF structure
- Policy changes will be required by both Navy and Marine Corps.
- Development of Bills of Material (BOMs) to support expeditionary Advance Base Functional Components (ABFCs).
- The issue may involve DLA as the proposed class IV Executive Agent

### Organizations effected:
DLA/1NCD/MFL/MFP/MEFs

### Proposed integration time line:
Short term goals should be agreement on organizational structure required. Long term goal will be to incorporate DLA into the attainment plan for these types of material

### Proposed metrics for the topic:
Reduction in procurement lead time

### Expected alignment achieved:
Aligns Naval expeditionary supply support
### Ordnance Handling & Reporting

#### Ordnance Handling and reporting:
Development of common naval ordnance packaging integrated with AIT and integrated IT systems and processes.

**Proposed Champions:** NOLSC & MCSC (AM)

#### Benefits

Proposed effort will improve war fighter capabilities by providing better access to ordnance.

#### Challenges

- Implementation may require Marine Corps organizational changes to MEF structure
- Policy changes will be required by both Navy and Marine Corps.

#### Potential Integration Plan

- **Organizations affected:** NOLSC / MCSC (AM) / HQMC/ASL
- **Proposed integration timeline:** Short term goals should be agreement on organizational processes required and development towards common packaging.
- **Proposed metrics for the topic:** Reduction in distribution costs.
- **Expected alignment achieved:** Aligns Naval expeditionary ordnance support
Identification And Prioritization of Future Agenda Items
Next Steps

• **Near Term**
  - **Next week:**
    - Identify POM 06 issues and provide inputs to N412/HQMC LPV by 9 October
    - Work with selected champions to build integration plans and briefs for the NLI executive group
  - **Next 2 weeks:**
    - Develop a ROM for identified POM 06 issues and provide inputs to N412/HQMC LPV by 16 October
      - Will be used to brief the executive group as proposed POM 06 issues
  - **Next 3 weeks**
    - Review and approve blue/green champions NLI integration briefs via NLI Web Page

• **Long Term**
  - **Next few months**
    - Identify NLI issues in order to build a population of agenda items that can be used to step thru Naval Logistics Integration.
Session Wrap Up